

IRSMI
INTERNATIONAL RAILWAY
STRATEGIC MANAGEMENT INSTITUTE

Sat. April 20th	Sun. April 21st	Mon. April 22nd	Tue. April 23rd	Wed. April 24th	Thu. April 25th	Fri. April 26th
Arrival in Shanghai - airport pickup will be arranged	9:30 am Program kick off CITYVISION <i>Angela Feigl/Laetitia Granger</i>	8:30 am UIC videos Leadership and stakeholder focus <i>Hervé da Costa</i>	8:30 am Global Business Context <i>Chinese strategy expert (to be confirmed)</i>	8:30 pm Guest speaker <i>COSCO or MOR (to be confirmed)</i>	8:30 am Corporate Finance and its specificities in the railway industry <i>Antonio Salvi</i>	8:30 am Corporate Finance and its specificities in the railway industry <i>Antonio Salvi</i>
	Debrief Cityvision: Managing Cultural Differences Leadership Discipline and Communication <i>Hervé da Costa</i>	Lunch (12:30 pm)	Lunch (12:30 pm)	Lunch (12:30 pm)	Lunch (12:30 pm)	Lunch (12:30 pm)
	Dinner (<i>on your own</i>)	1:30 pm High Performing Teams and project launch Working in project teams <i>Hervé da Costa</i>	SITE VISIT Port of Shanghai (to be confirmed)	1:30 pm HSR development in China and its relationship with CR's reform <i>Prof. Zhao</i>	1:30 pm Corporate Finance and its specificities in the railway industry <i>Antonio Salvi</i>	1:30 pm Corporate Finance and its specificities in the railway industry <i>Antonio Salvi</i>
7:00 pm Welcome Cocktail	Free time	Dinner (<i>on your own</i>)	Dinner (<i>on your own</i>)	8:00 pm group dinner	Dinner (<i>on your own</i>)	Free time

Sat. April 27th	Sun. April 28th	Mon. April 29th	Tue. April 30th	Wed. May 1st	Thu. May 2nd	Fri. May 3rd
Free time to visit Beijing or Shanghai	Free time to visit Beijing or Shanghai	8:30 am Vision and Strategy in the railway industry <i>Jeffrey Whitney, CEO InterRes Asia</i>	8:30 am Stakeholder Mapping <i>Colin Gruar</i>	8:30 am Delivering Service Excellence in the railway industry <i>Colin Gruar</i>	8:30 am Marketing <i>Colin Gruar</i>	8:30 am Preliminary Project Presentations - giving and receiving feedback <i>Hervé da Costa</i>
		Lunch (12:30 pm)	Lunch (12:30 pm)	Lunch (12:30 pm)	Lunch (12:30 pm)	Lunch (12:30 pm)
		1:30 pm Vision and Strategy in the railway industry <i>Jeffrey Whitney, CEO InterRes Asia</i>	1:30 pm Delivering Service Excellence in the railway industry <i>Colin Gruar</i>	1:30 pm Marketing <i>Colin Gruar</i>	SITE VISIT to be confirmed	1:30 pm Closing and feedback module 1, Kick off intercession work <i>Hervé da Costa</i>
		Project work / coaching	Project work / coaching	Project work / coaching		
	Dinner (<i>on your own</i>)	Dinner (<i>on your own</i>)	Dinner (<i>on your own</i>)	8:00 pm group dinner	Travel home	

Sat. June 15th	Sun. June 16th	Mon. June 17th	Tue. June 18th	Wed. June 19th	Thu. June 20th	Fri. June 21st
Arrival in Lyon - pickup will be arranged	Free time to visit Lyon	8:30 am Risk Management in the railway industry <i>Prof Nick Little</i>	8:30 am Performance Mapping and Management Control <i>ASKnoetzer</i>	8:30 am Change Management <i>Pancho Nunes</i>	8:30 am SCM and Operations in the railway sector <i>Steve Ditmeyer</i>	8:30 am Railway Infrastructure <i>Dr Dingqing Li</i> Transportation Technology Center
		12:30 pm Lunch	12:30 pm Lunch	12:30 pm Lunch	12:30 pm Lunch	12:30 pm Lunch
		1:30 am Risk Management in the railway industry <i>Prof Nick Little</i>	1:30 pm Performance Mapping and Management Control <i>ASKnoetzer</i>	1:30 pm Change Management and team dynamics <i>Pancho Nunes</i>	1:30 pm SCM and Operations in the railway sector <i>Steve Ditmeyer</i>	1:30 pm Railway Infrastructure <i>Dr Dingqing Li</i> Transportation Technology Center
	7:00 pm Group dinner Reconnecting after intercession Kick off module 2	Project work / coaching	Preliminary Project Presentation	Project work / coaching	SITE VISIT to be confirmed	Free time (French Music Festival - Fête de la Musique)
Dinner (<i>on your own</i>)	Dinner (<i>on your own</i>)	Dinner (<i>on your own</i>)				

Sat. June 22nd	Sun. June 23rd	Mon. June 24th	Tue. June 25th	Wed. June 26th	Thu. June 27th	Fri. June 28th
Free time to visit Lyon or Paris	Free time to visit Lyon or Paris	8:30 am PPP (to be confirmed)	8:30 pm Finalizing Project Presentations - Coached Project work <i>Hervé da Costa</i>	9:00 am Project Presentations in front of a jury	8:30 am Team Debriefings Developing self & others <i>Hervé da Costa</i>	10:00 am Paradoxa - illusion to understand reality. Programme closure
		12:30 pm Lunch	13:00 pm Lunch	12:30 pm Lunch	12:30 pm Lunch	1:00 pm Lunch
		1:30 pm Developing board presence and influence <i>Hervé da Costa</i>	2:30 pm High speed railway in France <i>M Barron</i>	2:00 pm Changes in the railway world in the 21st century <i>Mr. Laubinoux</i>	1:30 pm Action Planning and Programme Wrap Up <i>Hervé da Costa</i>	Travel Home
		Project work / coaching		Free time	CELEBRATION DINNER & Certificates	
	Dinner (<i>on your own</i>)	Dinner (<i>on your own</i>)				