



# UIC Symposium

30 November – 1 December 2021

# The Shape of Future Mobility: Proposal from all the UIC Regions

- Moderator: Mr. Simon Fletcher, UIC Director Europe
- Mr. Francisco Cardoso dos Reis, Chairman UIC Europe
- Mr. Mohamed Khlie, Chairman UIC Africa
- Mr. Batyr Kotyrev, Representative of UIC APRA Vice-Chairman
- Ms. Barbara Barr, Chairman of UIC North America
- Mr. Metin Akbaş, Chairman of UIC Middle-East
- Mr. José Nicador Villafaña, Chairman of UIC Latin America



presents

**ISRA** THE UIC INTERNATIONAL  
SUSTAINABLE RAILWAY  
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Celebrating the best of mobility for  
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**Application deadline:**  
**10 December 2021**  
**9 days to go!**

**Presentation ceremony:**  
**17 February 2022, Berlin**

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Concluding remarks and next steps

Mr. François Davenne, Director General, UIC

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